# **Supplementary Information**

Year Ended December 31, 2009

### (Under SGX-ST Listing Manual Requirements)

A. Directors' and Key Executives' Remuneration Earned for the Year Summary compensation table for the year ended December 31, 2009

|                           |                     |                     | raii value oi silare-             |                   |                         |  |
|---------------------------|---------------------|---------------------|-----------------------------------|-------------------|-------------------------|--|
|                           |                     | Bonus               | based compensation                | Directors'        | <b>Brought Forward</b>  |  |
|                           | Salary <sup>1</sup> | Earned <sup>2</sup> | granted for the year <sup>4</sup> | fees <sup>6</sup> | Bonus Bank <sup>3</sup> |  |
| Name of Director          | S\$                 | S\$                 | S\$                               | S\$               | S\$                     |  |
|                           |                     |                     |                                   |                   |                         |  |
| Payable by Company        |                     |                     |                                   |                   |                         |  |
| Peter Seah Lim Huat       | _                   | _                   | 53,526                            | 175,000           | _                       |  |
| Tang Kin Fei              | 862,398             | 2,796,040           | 1,144,190                         | _                 | 6,928,272               |  |
| Goh Geok Ling             | _                   | _                   | 31,204                            | 105,000           | _                       |  |
| Richard Hale, OBE         | _                   | _                   | 38,721                            | 133,000           | _                       |  |
| Yong Ying-I⁵              | _                   | _                   | _                                 | 103,000           | _                       |  |
| Evert Henkes              | _                   | _                   | 15,944                            | 95,000            | _                       |  |
| Lee Suet Fern             | _                   | _                   | 31,204                            | 102,000           | _                       |  |
| Bobby Chin Yoke Choong    | _                   | _                   | 25,055                            | 89,000            | _                       |  |
|                           |                     |                     |                                   |                   |                         |  |
| Payable by Subsidiaries   |                     |                     |                                   |                   |                         |  |
| Goh Geok Ling             | _                   | _                   | 57,420                            | 289,250           | _                       |  |
| Richard Hale, OBE         | _                   | _                   | 43,560                            | 145,000           | _                       |  |
| Tang Kin Fei <sup>6</sup> | _                   | _                   | 33,660                            | 255,000           | _                       |  |
|                           |                     |                     |                                   |                   |                         |  |
|                           |                     |                     | Fair value of share-              |                   |                         |  |
|                           |                     | Bonus               | based compensation                | Directors'        | Brought Forward         |  |
|                           | Salary <sup>1</sup> | Earned <sup>2</sup> | granted for the year <sup>4</sup> | fees <sup>6</sup> | Bonus Bank <sup>3</sup> |  |
|                           |                     |                     |                                   |                   |                         |  |

|                             |                     |                     | Fair value of share-              |                   |                         |  |
|-----------------------------|---------------------|---------------------|-----------------------------------|-------------------|-------------------------|--|
|                             |                     | Bonus               | based compensation                | Directors'        | Brought Forward         |  |
|                             | Salary <sup>1</sup> | Earned <sup>2</sup> | granted for the year <sup>4</sup> | fees <sup>6</sup> | Bonus Bank <sup>3</sup> |  |
| Name of Key Executive       | S\$                 | S\$                 | S\$                               | S\$               | S\$                     |  |
|                             |                     |                     |                                   |                   |                         |  |
| Low Sin Leng                | 528,420             | 375,185             | 291,019                           | _                 | 2,264,088               |  |
| Tan Cheng Guan <sup>6</sup> | 530,043             | 749,220             | 291,019                           | 31,333            | 109,355                 |  |
| Ngiam Joke Mui <sup>6</sup> | 495,420             | 676,263             | 308,839                           | 169,000           | 1,813,455               |  |
| Wong Weng Sun               | 600,300             | 8,369,750           | 490,500                           | _                 | 2,771,230               |  |
|                             |                     |                     |                                   |                   |                         |  |
|                             | GBP                 | GBP                 | S\$                               | S\$               | GBP                     |  |
|                             |                     |                     |                                   |                   |                         |  |
| Paul Gavens                 | 182,554             | 122,264             | 243,188                           | _                 | 168,669                 |  |
|                             |                     |                     |                                   |                   |                         |  |

#### Notes

- 1. The amount shown is inclusive of basic salary, fixed allowances, AWS and other emoluments.
- With effect from this financial year ending December 31, 2009, rather than disclosing the bonus paid in the year for the previous year's performance, the Bonus Earned during the financial year is shown.
- 3. The Brought Forward Bonus Bank is the outstanding balance of Bonus as at December 31, 2009 (excluding the Bonus earned during the financial year). Typically, one-third of the accumulated Bonus comprising Bonus Earned in the financial year and the Brought Forward Bonus is paid out in cash each year, with the balance being carried forward to the following year. The balances of the bonus bank in future will be adjusted by the yearly EVA performance of the Group and its subsidiaries and the payouts made from the bonus bank.
- 4. Previously taxable income from share-based compensation is shown. With effect from this financial year ending December 31, 2009, the fair value of the share plans granted for the year is disclosed. The shares granted are contingent upon meeting performance measures. If these performance measures are not met, the key executive will not be vested with any shares.
- 5. Fee for public sector director is payable to a government agency.
- 6. Directors' fees from subsidiaries for Mr Tang Kin Fei, Mr Tan Cheng Guan and Ms Ngiam Joke Mui are payable to SCI.

Details on the share options, performance shares and restricted stocks granted to the directors are set out in the Share-based Incentive Plans of the Directors' Report.

# **Supplementary Information**

Year Ended December 31, 2009

## (Under SGX-ST Listing Manual Requirements)

#### **B.** Interested Person Transactions

Interested person transactions carried out during the financial year which fall under Chapter 9 of the Listing Manual of the Singapore Exchange Securities Trading Limited ("SGX-ST") are as follows:

| Aggregate value of all interested person transactions conducted under a              | a shareholders' mandate  |  |
|--|--|--|
|  |  |  |
| parsault to the 220 of the 201 of 120 mg manual (ordinally transault)                | 2009   |  |
|  | S\$'000  |  |
| Sale of goods and services   |  |  |
| Temasek Holdings (Private) Limited and its Associates                                |  |  |
| PSA International Pte Ltd and its Associates   | 24,212   |  |
| Mapletree Investments Pte Ltd and its Associates                                     | 15,852   |  |
| MediaCorp Pte Ltd and its Associates   | 8,207  |  |
| - PowerSeraya Limited  | 5,903  |  |
| Temasek Capital (Private) Limited and its Associates                                 | 3,429  |  |
| Singapore Power Limited and its Associates   | 1,753  |  |
| Singapore Technologies Telemedia Pte Ltd and its Associates                          | 795  |  |
| <ul> <li>National University Hospital (S) Pte Ltd</li> </ul>                         | 273  |  |
| <ul> <li>Certis CISCO Security Pte Ltd</li> </ul>                                    | 167  |  |
|  | 60,591   |  |
| SMRT Corporation Ltd and its Associates  | 61,602   |  |
| Starhub Ltd and its Associates   | 10,816   |  |
| Singapore Technologies Engineering Ltd and its Associates                            | 1,444  |  |
| STATS ChipPAC Ltd  | 318  |  |
| Singapore Airport Terminal Services Ltd and its Associates                           | 183  |  |
| Singapore Airlines Limited and its Associates  | 177  |  |
|  | 135,131  |  |
| Purchase of goods and services   |  |  |
| Temasek Holdings (Private) Limited and its Associates                                |  |  |
| <ul> <li>Temasek Capital (Private) Limited and its Associates<sup>1</sup></li> </ul> | 610,878  |  |
| <ul> <li>Singapore Power Limited and its Associates</li> </ul>                       | 11,400   |  |
|  | 622,278  |  |
| Singapore Technologies Engineering Ltd and its Associates                            | 902  |  |
|  | 623,180  |  |
| Sub-total Sub-total  | 758,311  |  |
|  | Sale of goods and services Temasek Holdings (Private) Limited and its Associates PSA International Pte Ltd and its Associates Mapletree Investments Pte Ltd and its Associates MediaCorp Pte Ltd and its Associates PowerSeraya Limited Temasek Capital (Private) Limited and its Associates Singapore Power Limited and its Associates Singapore Power Limited and its Associates Singapore Technologies Telemedia Pte Ltd and its Associates National University Hospital (S) Pte Ltd Certis CISCO Security Pte Ltd  SMRT Corporation Ltd and its Associates Starhub Ltd and its Associates Starhub Ltd and its Associates STATS ChipPAC Ltd Singapore Technologies Engineering Ltd and its Associates STATS ChipPAC Ltd Singapore Airport Terminal Services Ltd and its Associates Singapore Airlines Limited and its Associates  Purchase of goods and services Temasek Holdings (Private) Limited and its Associates  Temasek Capital (Private) Limited and its Associates Singapore Power Limited and its Associates | Sale of goods and servicesTemasek Holdings (Private) Limited and its Associates— PSA International Pte Ltd and its Associates24,212— Mapletree Investments Pte Ltd and its Associates15,852— MediaCorp Pte Ltd and its Associates8,207— PowerSeraya Limited5,903— Temasek Capital (Private) Limited and its Associates3,429— Singapore Power Limited and its Associates1,753— Singapore Technologies Telemedia Pte Ltd and its Associates795— National University Hospital (S) Pte Ltd273— Certis CISCO Security Pte Ltd167SMRT Corporation Ltd and its Associates60,591SMRT Corporation Ltd and its Associates10,816Singapore Technologies Engineering Ltd and its Associates10,816Singapore Airport Terminal Services Ltd and its Associates11,444Singapore Airlines Limited and its Associates183Singapore Airlines Limited and its Associates177Purchase of goods and services177Temasek Holdings (Private) Limited and its Associates177Purchase of goods and services177Temasek Capital (Private) Limited and its Associates610,878— Temasek Capital (Private) Limited and its Associates610,878— Singapore Technologies Engineering Ltd and its Associates610,878— Singapore Technologies Engineering Ltd and its Associates622,278Singapore Technologies Engineering Ltd and its Associates622,278 |

# (Under SGX-ST Listing Manual Requirements)

#### B. Interested Person Transactions (cont'd)

| D  | recreated religion managedons (cont a)  |    |
|----|---|----|
|    | Aggregate value of all interested person transactions (excluding transactions less than S\$100,000 an | ıd |
|    | transactions conducted under a shareholders' mandate pursuant to Rule 920 of the SGX-ST Listing Manua | 1) |
|    | 200   | 19 |
|    | \$5,00  | 10 |
|    |   |    |
| E  | stablishment of joint venture   |    |
| Te | emasek Holdings (Private) Limited and its Associates  |    |
| _  | Surbana Corporation Pte Ltd and its Associates 43,77  | 7  |
|    |   |    |
| D  | Divestment of investment  |    |
| _  | Singapore Technologies Engineering Ltd and its Associates 1,73  | 6  |
| S  | ub-total 45,51  | 3  |
| To | otal interested person transactions 803,82  | 4  |
|    |   |    |

#### Note:

1. This relates mainly to the purchase of gas by Sembcorp Cogen Pte Ltd from Sembcorp Gas Pte Ltd for the generation of electricity.

228 Essential Solutions for Growing Needs Sembcorp Industries Annual Report 2009 229